



## MINUTES OF THE MEETING OF THE BOARD OF REGENTS

**Held on Thursday, August 14, 2025, at 9:00 a.m. (Atlantic)**  
**Via MS Teams**

**Attendees:** Cheryl Hodder (Chair), Gita Anand, Sarah Crawford, Dorothy Greenidge, Lisa Dawn Hamilton, Brent Hawkes, Paul Henry (Vice-Chair), Lynn Loewen, Zac McIsaac, Dale Noseworthy, Dan Nowlan, Jeff Paikin, Wilson Paluch, Mike Roberts, Mark Sevestre, Dave Shastri, Dr. Ian Sutherland, Dr. Phil Tibbo, Kassandra Vail, Christina Vroom, Dr. Andrew Wilson and Lisa Yarmoshuk

**Guests:** Courtney Pringle-Carver (VP University Advancement), Robert Inglis (VP Finance & Administration), Dr. Richard Isnor (Provost & VP Academic & Research), Dr. Nona Robinson (VP Student Affairs), Guylaine Roy (Director of Finance/Controller), Heather Bembridge and Brittany Trafford (Secretarial support), Bonnie Crocker (Sr. Consultant, Academica Group)

**Regrets:** Martine Savoie

Item	Topic	Summary of Discussion	Decision
1.	Call to Order	Quorum being present, the Chair called the meeting to order at 9:00 a.m.	
	Territorial Acknowledgement	The Chair acknowledged that Mount Allison is located within the traditional territory of Mi'kma'ki, the unceded ancestral homelands of the Mi'Kmaq.	
	Approval of the Agenda	The agenda was approved as circulated.	Approved
2.	<b>Consent Agenda</b>		
	a. Minutes of the meeting of 13 May 2025	The Board approved the minutes of the meeting of May 13, 2025, by consent.	Approved by consent
	b. Reports from Board Committees	Reports from the Audit & Risk Committee, Finance & Administration Committee (including year-end results and budget development and deficit elimination information), Executive Committee and Nominating & Governance Committee (with 2026/2027 Board Meeting dates) were provided to the Board.	
	c. R.P. Bell Library: Centre for Innovation & Learning (CIL) Project Update	An update on the CIL project was included in the consent agenda material for information.	
3.	<b>Issues Agenda</b>		
	<b>Oversight</b>		

4.	Nominating & Governance: Board Evaluation Results	The 2024-2025 Board evaluation results were presented. The results of the Chair Evaluation were also provided to the Board.	
5.	Audit & Risk Committee: Annual Financial Report including Draft Audited Financial Statements for the Year Ended April 30, 2025	<p>The Board received the Annual Financial report and considered and discussed the report, including the audited statements.</p> <p>Having reviewed and considered, on motion by Mike Roberts and seconded by Dave Shastri, the following motion was passed:</p> <p><b>BE IT RESOLVED</b> that the Annual Financial Report for the year ended April 30, 2025, as recommended by the Audit &amp; Risk Committee, is approved.</p> <p>Having reviewed and considered, on motion by Mike Roberts and seconded by Dave Shastri, the following motion was passed:</p> <p><b>BE IT RESOLVED</b> that the draft Audited Financial Statements for the year ended April 30, 2025, as recommended by the Audit &amp; Risk Committee, are approved.</p>	<b>Motion Carried</b>
	<b>Risk</b>		
6.	Audit & Risk Committee: Management Discussion and Analysis 2024-2025	<p>The Board received and reviewed the Management Discussion and Analysis 2024-2025. The Board discussed the report and the data in relation to the mission of the university and ensuring the Board is informed with necessary information. The Board discussed challenges and strategic plan considerations.</p> <p>Having reviewed and considered, on motion by Mike Roberts and seconded by Lisa Yarmoshuk the following motion was passed:</p> <p><b>BE IT RESOLVED</b> that the Management Discussion and Analysis for the year ended April 30, 2025, as recommended by the Audit &amp; Risk Committee and with amendments to slide 111 to reflect the Board's decision on data, be approved.</p>	<b>Motion Carried</b>
	<b>Strategy / Planning</b>		
7.	Draft Strategic Plan	The Board received and reviewed the draft Strategic Plan, and an overview was provided to the Board by the President. The strategic directions and imperatives and related strategies were considered including: Student Life and Success, Community, Culture and Wellbeing, Future-focused Liberal Arts and Sciences, Operational and Digital Transformation.	

		<p>The draft plan was considered and discussed. The Board discussed the process and consultations and considerations leading to the draft plan. The Board considered the ambition in the plan and commitments to change.</p> <p>The Board discussed the tagline/title and socialization/communication.</p> <p>The Board discussed the timeline and process for implementation and capital investment planning. The Board discussed results that provided insight into areas of improvement. The Board discussed the importance of recognizing faculty feedback.</p> <p>Regents are encouraged to continue to provide any feedback they may have on the plan over the next week.</p>	
8.	Report from the President	<p>The President provided the Board with a report on priorities and updates, the academic and research portfolio, the international students and student affairs portfolio, university advancement, and administration and finance.</p> <p>An overview of the report was provided to the Board. It was noted that domestic enrollment has increased, international enrollment is down. MtA is happy to welcome the new President, International &amp; Student Affairs.</p> <p>The Board asked the President about his reflection of positive elements and concerns after having been in the role for one year. The Board discussed recruitment trends, transfer students and retention.</p>	
9.	Other Business	No other business was raised.	
10.	In-camera	An in-camera session was held.	
11.	Appointment of New Chancellor	<p>Having considered and discussed the recommendation for the next Chancellor for the University, on motion by Sarah Crawford and seconded by Lynn Loewen, the following motion was passed:</p> <p><b>Be it Resolved that</b> the Board of Regents accepts the recommendation of the Nominating and Governance Committee and Executive Committee that George Cooper, K.C. be appointed as Chancellor of Mount Allison University for the term of January 1, 2026, to December 31, 2029.</p>	<b>Motion Carried</b>
12.	Adjournment	The meeting was adjourned at 11:00 a.m.	

/BT  
August 2025