

# Budget

2025 - 2026

#### 2025-2026 BUDGET

#### **Table of Contents**

2022-2026 BUDGET SUMMARY1
Consolidated Budget4
Section 1: General Operating Fund Budget
Table 1.a - Schedule of Funds Available & Funds to be Expended5
Table 1.b - Uses of Funds by Nature of Expense
Table 1.c - Sources of Revenue
Section 2: Ancillary Operations Fund Budget
Table 2.a – Schedule of Revenues and Expenditures – Conferences & University Bookstore8
Table 2.b – Schedule of Revenues and Expenditures – Residences
Table 2.c Schedule of Student Fees and Other Income       10
Section 3 - Endowment Fund
Table 3.a - Schedule of Funds Available and Planned Expenditures11
Table 3.b - Schedule of Academic Spending Allocations
Section 4 - Special Program Operating Fund
Table 4 – University Advancement13
Section 5 - Appendices
Appendix A – Schedule of Ancillary Fees 2025-202614
Appendix B – Academic Staffing Supported by Operating Budget15
Appendix C – Ongoing Administrative & Support Positions (FTEs) Operating & University Advancement16
Appendix D – Chart - MPHEC 2024-2025 undergraduate Arts and Sciences Tuition



# Budget Summary



#### **BUDGET PLANNING & STRATEGIC DIRECTION**

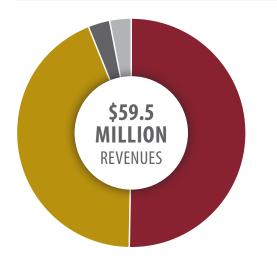
This document provides information on Mount Allison University's budget for the 2025-26 fiscal year.

For the past six years, the University has budgeted an operating deficit, and this will continue in 2025-26. The University has remained committed to carefully prioritizing investments in academic programs, student recruitment, and student services. Moving forward, we will continue these investments while focusing on balancing spending to eliminate the deficit.

The University is currently developing a strategic plan, expected to be completed by Fall 2025. Once finished, this plan will be supported by a financial sustainability plan to maintain the University's long-term financial health.

The financial sustainability plan will address external challenges, such as the reduction in international student enrolment due to changes in federal policy in January 2024, which has contributed to the current deficit. Additionally, in 2025, the University will be impacted by the introduction of trade tariffs, as will many other organizations in Canada. The strategic plan will allow the University to better allocate resources, ultimately working towards a balanced budget.

## OPERATING BUDGET: **REVENUES**



The operating budget for 2025-26 reflects a **\$2.7 million** deficit with no significant operational changes planned as the University works toward a balanced budget.

Tuition & Student Fees	51%
Government Grants	44%
• Other Income	3%
Transfers	3%

#### **Student Enrolment**

Enrolment is expected to decrease from **2,386** to **2,334** as of October 1.

The expected number of new students is **680** which is down from the **713** actual students in 2024-25.

Government grants increased by **1%** plus the performance adjusted funding achieved in 2024-25.

The Provincial Government has indicated there will be no additional performance based funding for 2025-26.

Tuition for all students has increased by 4.75%.

Domestic student tuition to **\$10,800** and international student tuition to **\$21,800**.

#### **Revenues and Interfund Transfers**

Total budgeted revenue is \$57.6 million and interfund transfers into operating of \$1.8 million for a total of \$59.5 million funds available, an increase of \$1.6 million or 3% over the 2024-25 budget.

Interest revenue will decrease by \$392,000 due to declining rates.

One-time funding related to financial aid has been exhausted.

#### **Other Revenue Sources**

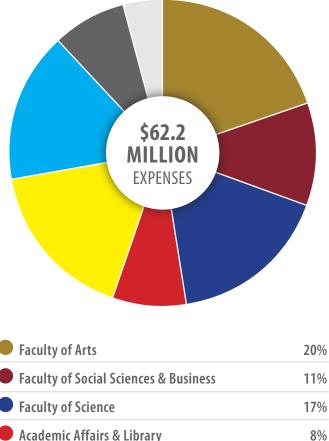
To support student services and technology, the following fee changes will take effect:

- A new \$200 student experience fee will support expanded student services
- The technology fee will increase from \$250 to \$300 to enhance digital infrastructure



## OPERATED BUDGET: **EXPENSES**

Total budgeted expenses and interfunds will increase by **\$2 million**.



Academic Affairs & Library	8%
Administrative Departments	17%
Facilities Management	16%
• Student Affairs	8%
University Advancement Support	4%

#### **ANCILLARY BUDGET**

The ancillary budget consists of residence, conferences, bookstore, and pub operations.

Residence budget is based on **877** students (an increase from **871** budgeted in the 2024-25).

Meal plans increase by 5%

### **ENDOWMENT BUDGET**

Total spending allocation will increase to \$10.4 million

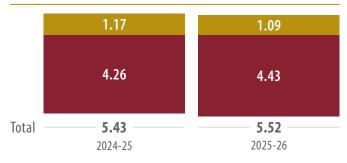
#### **Salaries**

**Academic salaries increased by \$723,000 or 3.2%**. The total tenured positions will remain the same.

**Support salaries increased by \$532,000 or 4.6%**. A cybersecurity analyst position was added mid-year in 2024–25. A position to assist with transfer students is being piloted with the expectation that there will be offsetting revenue. A coordinator position is being created to assist the growing number of aviation students.

**Student assistant budgets have increased** to adjust for changes in minimum wage.

#### Financial Aid (\$ millions)



#### **Other Areas**

Many equipment and software maintenance contracts have increased resulting in an additional **\$204,000** of costs.

Utilities are a significant cost for universities and Mount Allison has invested in energy savings projects to keep costs down. Over the past 10 years, the University's utility costs have increased by only **14%**.



Consolidated Budget Operating, Special Program and Endowment Budgets Schedule of Funds Available and Funds to be Expended 2025-2026

	(1)	(2)	(3) -2026	(4)	(1)	(2)	(3) 4-2025	(4)
	Operating	Special Programme	Endowment	Total	Operating	Special Program	Endowment	Total
Funds Available to be Expended:								
Revenue								
1 Provincial Government Grants	25,290			25,290	24,674			24,674
<ol> <li>Federal Government Grants</li> <li>Regular Tuition &amp; Student Fees</li> </ol>	704 28,748			704 28,748	648 27,592			648 27,592
4 Other Tuition Fees	1,278			1,278	1,126			1,126
5 Endowment Spending Allocation	, -		10,033	10,033	, -		9,807	9,807
6 Special Purpose funds	1 010	90	244	90	1 000	90	244	90
7 Other Income and Ext Trust Income	1,618	25	344	1,987	1,820	25	344	2,189
8 Total Revenue	57,638	115	10,377	68,130	55,860	115	10,151	66,126
Interfund Transfers								
9 Chairs & Professorships 10 Canada Research Chairs	838 600		(838)	600	814 600		(814)	600
10 Canada Research Chairs 11 MY Bell	380		(380)	600	380		(380)	600
12 Other interfunds			()		229		()	229
13 Total Interfund Transfers In	1,818		(1,218)	600	2,023		(1,194)	829
14 Total Revenues and Transfers In	59,456	115	9,159	68,730	57,883	115	8,957	66,955
Funds to be Expended:								
Expenditures								
15 Faculty of Arts	12,421		478	12,899	11,892		467	12,359
16 Faculty of Social Sciences & RJCBS 17 Faculty of Science	6,760 10,475		263 161	7,023 10,636	6,654 10,017		257 157	6,911 10,174
18 Academic Affairs	1,976		2,294	4,270	1,967		2,257	4,224
19 Library	2,699		523	3,222	2,653		511	3,164
20 Computing Services	3,019		-	3,019	2,767			2,767
21 Administrative & Student Services 22 Facilities Management	7,679 8,701		- 436	7,679 9,137	7,312 8,473		426	7,312 8,899
23 Student Affairs	5,131		436 5,072	10,203	5,126		420	0,899 10,100
24 University Advancement	2,378	115	562	3,055	2,330	115	562	3,007
25 Contingency fund			488	488			441	441
26 Other			100	100			99	99
27 Less consolidation items			(1,218)	(1,218)			(1,194)	(1,194)
28 Total Net Expenditures	61,239	115	9,159	70,513	59,191	115	8,957	68,263
29 Surplus (Deficit) without Internal Loans	(1,783)			(1,783)	(1,308)			(1,308)
30 Internal Loan Repayments	950			950	950			950
31 Surplus (Deficit) For the Year	(2,733)			(2,733)	(2,258)			(2,258)

#### MOUNT ALLISON UNIVERSITY

General Operating Fund Schedule of Funds Available and Funds to be Expended 2025-2026

	(1)	(2)	(3)	(4)	(5)
	Budget 25-26	Budget 24-25	% Var	Projection 24-25	Actual 23-24
Funds Available to be Expended:					
Revenue					
1 Provincial Government Grants	25,290	24,674	2%	25,034	24,071
2 Federal Government Grants	704	648	8%	648	633
3 Regular Tuition & Student Fees	28,748	27,592	4%	28,405	27,364
4 Other Tuition Fees	1,278	1,126	12%	1,367	1,281
5 Other Income	1,618	1,820	-12%	1,933	2,234
6 Total Revenue	57,638	55,860	3%	57,387	55,583
Interfund Transfers					
7 Chairs & Professorships	838	814	3%	814	825
8 Canada Research Chairs	600	600	0%	600	440
9 MY Bell	380	380	0%		316
10 Other interfunds <sup>1</sup>		229			
11 Total Interfund Transfers In	1,818	2,023	-11%	1,414	1,581
12 Total Revenues and Transfers In	59,456	57,883	3%	58,801	57,164
Funds to be Expended:					
Expenditures					
13 Faculty of Arts	12,421	11,892	4%	11,884	11,117
14 Faculty of Social Sciences & RJCBS	6,760	6,654	2%	6,625	6,273
15 Faculty of Science	10,475	10,017	4%	10,125	9,964
16 Academic Affairs	1,976	1,967	0%	1,809	1,581
17 Library	2,699	2,653	2%	2,654	2,715
18 Computing Services	3,019	2,767	8%	2,767	2,709
19 Administrative & Student Services	7,679	7,312	5%	7,701	6,482
20 Facilities Management	9,651	9,423	2%	9,345	8,518
21 Student Affairs	5,131	5,126	0%	4,962	4,810
22 Total Net Expenditures	59,811	57,811	3%	57,872	54,169
23 University Advancement Support	2,378	2,330	2%	2,330	2,262
24 Other Transfers				(609)	931
25 Total Interfund Transfers Out	2,378	2,330	2%	1,721	3,193
26 Total Net Expenditures and Transfers Out	62,189	60,141	3%	59,593	57,362

<sup>1</sup> Other Interfunds include one-time or short-term funds being used to reduce the deficit. These include the use of a bequest to offset increases in financial aid, endowment funds to provide bridge financing of an academic position and government funding for pilot projects such as the new international recruiting initiative.

MOUNT ALLISON UNIVERSITY General Operating Fund Uses of Funds by Nature of Expense 2025-2026

		(1)	(2)	(3)	(4)	(5)
		Budget 25-26	Budget 24-25	% Var	Projection 24-25	Actual 23-24
Fund	s To Be Expended:					
1 2 3 4 5	Academic Salaries Support Salaries Facilities Management Wages Student Assistant Wages Benefits & Other	23,308 12,188 2,096 948 6,456	22,585 11,656 2,029 867 6,202	3.2% 4.6% 3.3% 9.3% 4.1%	22,789 11,894 2,029 859 6,002	21,939 11,262 2,203 749 4,484
6	Total Salaries and Benefits	44,996	43,339	3.8%	43,573	40,637
7 8 9 10 11 12 13 14 15 16 17 18 19	Supplies & Materials Equipment & Maintenance Travel Other Expenditures Library Acquisitions Insurance Contracted Services Utilities Alterations & Renovations Employment Related Exp - RTE Employment Related Exp - PERA Financial Aid & NB Rebate Total Non-Salary	3,668 1,400 430 560 562 385 1,380 2,203 2,450 293 642 1,088 15,061	3,460 1,294 437 555 562 439 1,353 2,147 2,450 292 593 1,170 14,752	6.0% 8.2% -1.6% 0.9% 0.0% 2.0% 2.6% 0.0% 0.3% 8.3% -7.0% 2.1%	3,636 1,271 469 593 562 351 1,408 1,888 2,654 230 594 982 14,638	2,659 1,027 467 670 535 350 1,563 1,889 2,662 228 618 954 13,622
20	Net Internal Cost Recoveries	246	278	-11.5%	338	653
21	Total Net Expenditures	59,811	57,813	3.5%	57,873	53,606
22 23	University Advancement Support Other Transfers	2,378	2,330	2.1%	2,330 -609	2,262 1494
24	Interfund Transfers Out	2,378	2,330	2.1%	1,721	3,756
25	Net Expenditures and Transfers Out	62,189	60,143	3.4%	59,594	57,362

#### MOUNT ALLISON UNIVERSITY General Operating Fund Sources of Revenue 2025-2026

Budget         Budget         War           25-26         24-25         Var           Government Grants         1         Provincial Operating Grant         24,173,238         23,591,093         2%           1         Provincial Corant         24,173,238         23,591,093         2%           3         Total Provincial Corant         25,290,125         24,674,104         2%           4         Federal Indirect Research Grant         704,600         648,069         9%           5         Total Government Grants         25,994,725         25,322,173         3%           Regular Tuition Fees         6         8,387,840         8,596,096         -2%           6         New Brunswick         8,387,840         8,596,096         -2%           7         Rest of Canada         12,334,865         11,465,050         8%           8         International         5,630,415         5,843,378         -4%           9         Part-Time         457,853         437,000         5%           10         Total Tuition Fees         70,000         70,000         7%           12         Application Fees         76,000         78,000         78,000           12         Application			(1)	(2)	(3)
28-26         24-25         Var           Government Grants         1         Provincial Operating Grant         24,173,238         23,591,093         2%           2         Provincial Grant         1,116,887         1,083,011         3%           3         Total Provincial Grant         25,290,125         24,674,104         2%           4         Federal Indirect Research Grant         704,600         648,069         9%           5         Total Government Grants         25,994,725         25,322,173         3%           Regular Tuition Fees         8,387,840         8,586,096         -2%           6         New Brunswick         8,387,840         8,586,096         -2%           7         Rest of Canada         12,334,865         11,465,050         8%           8         International         5,630,373         26,331,524         2%           Regular Student Fees         70,000         70,000         76,000         70,000         78,000         78,000         70,000         9%           1         Application Fees         70,000         79,250         126,0250         54%           14         Total Tuition & Student Fees         1,937,250         1,260,250         54%					
1       Provincial Operating Grant       24,173,238       23,501,003       2%         2       Provincial Grant       1,116,887       1,083,011       3%         3       Total Provincial Grant       25,290,125       24,674,104       2%         4       Federal Indirect Research Grant       704,600       648,069       9%         5       Total Government Grants       25,994,725       25,322,173       3%         Regular Tuition Fees       8,387,840       8,586,006       -2%         6       New Brunswick       8,387,840       8,586,006       -2%         7       Rest of Canada       12,334,865       11,465,050       8%         8       International       5,630,415       5,843,378       -4%         9       Part-Time       457,853       437,000       5%         10       Total Tuition Fees       26,810,973       26,331,524       2%         Regular Student Fees       14,8,000       452,000       -000       0%         13       Fordited Fee       448,000       452,000       -10%         14       Total Tuition Fees       19,37,250       1,260,250       54%         15       Nuberitied Sec corespondence       1,937,250       1,2					Var
1       Provincial Operating Grant       24,173,238       23,501,003       2%         2       Provincial Grant       1,116,887       1,083,011       3%         3       Total Provincial Grant       25,290,125       24,674,104       2%         4       Federal Indirect Research Grant       704,600       648,069       9%         5       Total Government Grants       25,994,725       25,322,173       3%         Regular Tuition Fees       8,387,840       8,586,006       -2%         6       New Brunswick       8,387,840       8,586,006       -2%         7       Rest of Canada       12,334,865       11,465,050       8%         8       International       5,630,415       5,843,378       -4%         9       Part-Time       457,853       437,000       5%         10       Total Tuition Fees       26,810,973       26,331,524       2%         Regular Student Fees       14,8,000       452,000       -000       0%         13       Fordited Fee       448,000       452,000       -10%         14       Total Tuition Fees       19,37,250       1,260,250       54%         15       Nuberitied Sec corespondence       1,937,250       1,2	Covern	mont Granta			
2       Provincial Restricted Grant       1116.887       1083.011       3%         3       Total Provincial Grant       25.99.125       24.674.104       2%         4       Federal Indirect Research Grant       704.600       648.069       9%         5       Total Government Grants       25.994.725       25.322.173       3%         Regular Tuition Fees       8.387.840       8.586.096       -2%         6       New Brunswick       8.387.840       8.586.096       -2%         7       Rest of Canada       12.334.865       11.465.05       8%         8       International       5.630.415       5.843.378       -4%         9       Part-Time       457.853       437.000       5%         10       Total Tuition Fees       70.000       70.000       7%         11       Application Fees       70.000       70.000       7%         12       Mailroom Fees       70.000       70.000       7%         13       Fordited Fee       448.800       452.000       -1%         14       Total Regular Student Fees       1.937.250       1.260.250       54%         19       Total Regular Tuition & Student Fees       1.937.250       1.260.250			24 173 238	23 591 093	2%
3       Total Provincial Grant       25,290,125       24,674,104       2%         4       Federal Indirect Research Grant       704,600       648,069       9%         5       Total Government Grants       25,994,725       25,322,173       3%         Regular Tuition Fees       6       8,387,840       8,596,096       -2%         7       Rest of Canada       12,334,865       11,465,050       8%         8       International       5,630,415       5,843,378       -4%         9       Part-Time       457,853       437,000       5%         10       Total Tuition Fees       26,810,973       26,331,524       2%         Regular Student Fees       10       78,000       7%       78,000       7%         11       Application Fees       70,000       70,000       1%       2%         12       Mailroom Fees       70,000       78,000       2%         13       Forfielted Fee       60,000       20,000       1%         14       Total Regular Student Fees       1,937,250       1,260,250       54%         19       Total Regular Student Fees       1,937,250       1,260,250       54%         19       Total Regular Student Fees <td></td> <td></td> <td></td> <td></td> <td></td>					
4       Federal Indirect Research Grant       704,600       648,069       9%         5       Total Government Grants       25,994,725       25,322,173       3%         Regular Tuition Fees       8,387,840       8,586,096       -2%         6       New Brunswick       8,387,840       8,586,096       -2%         7       Rest of Canada       12,334,865       11,465,050       8%         8       International       5,630,415       5,843,378       -4%         9       Part-Time       457,853       437,000       5%         10       Total Tuition Fees       26,810,973       26,331,524       2%         Regular Student Fees       70,000       70,000       0%       13       Forfeited Fee       60,000       20,000       14       Total nuition Fees       78,000       78,000       0%         13       Forfeited Fee       61,000       20,000       14       14       50,000       20,000       17%         14       Total Regular Student Evees       1,937,250       1,260,250       54%       19       124       128,376       128,376       128,376       128,376       128,376       128,376       128,376       128,376       128,376       128,376       1					
5         Total Government Grants         25,994,725         25,322,173         3%           Regular Tuition Fees         8,387,840         8,586,096         -2%           6         New Brunswick         12,334,865         11,465,050         8%           8         International         5,630,415         5,843,378         -4%           9         Part-Time         457,853         437,000         5%           10         Total Tuition Fees         26,810,973         26,331,524         2%           Regular Student Fees         78,000         70,000         70,000         78,000         78,000         78,000         78,000         78,000         20%           14         Apolication Fees         78,000         78,000         20%         15         Athletic & Recreation Fee         448,000         452,000         -1%           14         Apolicatin Experience Fee         159,250         79,250         101%         15         Athletic & Recreation Fee         448,000         452,000         -1%           15         Athletic & Recreation Fee         1,937,250         1,260,250         54%           19         Total Regular Tuition & Student Fees         1,937,250         1,260,250         54%         2%         28	Ū		20,200,120	24,074,104	270
Regular Tuition Fees         Entrol         Entrol <thentrol< th=""></thentrol<>	4	Federal Indirect Research Grant	704,600	648,069	9%
6         New Brunswick         8,387,840         8,580,996         -2%           7         Rest of Canada         12,334,865         11,465,050         8%           8         International         5,630,415         5,843,378         -4%           9         Part-Time         457,853         437,000         5%           10         Total Tuition Fees         26,810,973         26,331,524         2%           Regular Student Fees         70,000         70,000         0%         13         Forfeited Fee         60,000         20,000         14         Technology & Service Fee         673,200         561,000         20%           14         Technology & Service Fee         448,800         452,000         -1%         14         480,000         10         01%         15         Athletic & Recreation Fee         448,800         452,000         -1%         14         16         Student Experience Fee         19,937,250         1,260,250         54%         19         Total Regular Student Fees         1,937,250         1,280,263         12%         27,591,774         4%         20         Spring/Summer & Correspondence         1,100,000         980,269         12%         22         Graduate Tuition & Student Fees         12,278,376         12,83,76 <td>5</td> <td>Total Government Grants</td> <td>25,994,725</td> <td>25,322,173</td> <td>3%</td>	5	Total Government Grants	25,994,725	25,322,173	3%
6         New Brunswick         8,387,840         8,580,996         -2%           7         Rest of Canada         12,334,865         11,465,050         8%           8         International         5,630,415         5,843,378         -4%           9         Part-Time         457,853         437,000         5%           10         Total Tuition Fees         26,810,973         26,331,524         2%           Regular Student Fees         70,000         70,000         0%         13         Forfeited Fee         60,000         20,000         14         Technology & Service Fee         673,200         561,000         20%           14         Technology & Service Fee         448,800         452,000         -1%         14         480,000         10         01%         15         Athletic & Recreation Fee         448,800         452,000         -1%         14         16         Student Experience Fee         19,937,250         1,260,250         54%         19         Total Regular Student Fees         1,937,250         1,280,263         12%         27,591,774         4%         20         Spring/Summer & Correspondence         1,100,000         980,269         12%         22         Graduate Tuition & Student Fees         12,278,376         12,83,76 <td>Regular</td> <td>Tuition Fees</td> <td></td> <td></td> <td></td>	Regular	Tuition Fees			
7       Rest of Canada       12,334,865       11,465,050       8%         8       International       5,630,415       5,843,378       -4%         9       Part-Time	•		8.387.840	8.586.096	-2%
8         International         5,630,415         5,843,378         -4%           9         Part-Time         457,853         437,000         5%           10         Total Tuition Fees         26,810,973         26,331,524         2%           Regular Student Fees         70,000         70,000         0%         12           11         Application Fees         78,000         78,000         0%           12         Mailroom Fees         78,000         78,000         0%           13         Forfeited Fee         60,000         20,000         14           14         Technology & Service Fee         673,200         561,000         20%           15         Athletic & Recreation Fee         448,800         452,000         -1%           16         Student Experience Fee         19,337,250         1,260,250         54%           19         Total Regular Tuition & Student Fees         28,748,223         27,591,774         4%           20         Spring/Summer & Correspondence         1,100,000         980,269         12%           21         English Language Programs         7,725         -100%           22         Graduate Tuition Fees         1,278,376         1,125,720         1	7	Rest of Canada			8%
10         Total Tuition Fees         26,810,973         26,331,524         2%           Regular Student Fees         70,000         71         71         61         71         Other Fees         1,937,250         1,260,250         54%         19         Total Regular Tuition & Student Fees         28,748,223         27,591,774         4%         77,75         100%         20         Exchange Programs         77,75         100%         22	8				-4%
10         Total Tuition Fees         26,810,973         26,331,524         2%           Regular Student Fees         70,000         71         71         61         71         Other Fees         1,937,250         1,260,250         54%         19         Total Regular Tuition & Student Fees         28,748,223         27,591,774         4%         77,75         100%         20         Exchange Programs         77,75         100%         22					
Regular Student Fees         70,000         70,000         70,000           11         Application Fees         78,000         78,000         9%           12         Mailroom Fees         78,000         78,000         9%           14         Technology & Service Fee         667,3200         561,000         20%           15         Athletic & Recreation Fee         448,800         452,000         -1%           16         Student Experience Fee         448,000         159,250         79,250         101%           18         Total Regular Student Fees         159,250         79,250         101%           18         Total Regular Tuition & Student Fees         28,748,223         27,591,774         4%           Other Tuition Fees         128,376         1,260,250         54%           20         Spring/Summer & Correspondence         1,100,000         980,269         12%           21         English Language Programs         7,725         -100%         22           22         Graduate Tuition         50,000         24,800         102%           23         Total Other Tuition Fees         1,278,376         1,125,720         14%           24         Interest on Late Accounts         30,000	9	Part-Time	457,853	437,000	5%
11       Application Fees       70,000       70,000       0%         12       Mailroom Fees       78,000       78,000       0%         13       Forfeited Fee       60,000       20,000         14       Technology & Service Fee       673,200       561,000       20%         15       Athletic & Recreation Fee       448,800       452,000       -1%         16       Student Experience Fee       448,000       17       Other Fees       159,250       79,250       101%         18       Total Regular Student Fees       1,937,250       1,260,250       54%         19       Total Regular Tuition & Student Fees       28,748,223       27,591,774       4%         Other Tuition Fees       1,100,000       980,269       12%         20       Spring/Summer & Correspondence       1,100,000       28,076       12%         21       English Language Programs       128,376       128,376       102%         22       Graduate Tuition Fees       1,278,376       1,125,720       14%         Other Income & External Cost Recoveries       28,000       21,000       33%         24       Interest no Late Accounts       30,000       30,000       0%         25	10	Total Tuition Fees	26,810,973	26,331,524	2%
12       Mailroom Fees       78,000       78,000       20,000         13       Forfeited Fee       60,000       20,000         14       Technology & Service Fee       673,200       561,000       20%         15       Athletic & Recreation Fee       448,800       452,000       -1%         16       Student Experience Fee       448,000       159,250       79,250       101%         18       Total Regular Student Fees       1,937,250       1,260,250       54%         19       Total Regular Tuition & Student Fees       28,748,223       27,591,774       4%         Other Tuition Fees       20       Spring/Summer & Correspondence       1,100,000       980,269       12%         21       English Language Programs       128,376       128,376       0%         22       Graduate Tuition Fees       1,278,376       1,125,720       14%         Other Income & External Cost Recoveries       1,278,376       1,125,720       14%         Other Income & External Cost Recoveries       28,000       21,000       33%         24       Interest in Come       749,268       1,141,762       -34%         25       Departmental Support Services       35,000       35,000       36% <t< td=""><td>Regular</td><td>Student Fees</td><td></td><td></td><td></td></t<>	Regular	Student Fees			
13       Forfeited Fee       60,000       20,000         14       Technology & Service Fee       673,200       561,000       20,000         15       Athletic & Recreation Fee       448,800       452,000       -1%         16       Student Experience Fee       448,000       17       Other Fees       159,250       79,250       101%         18       Total Regular Student Fees       1,937,250       1,260,250       54%         19       Total Regular Tuition & Student Fees       28,748,223       27,591,774       4%         Other Tuition Fees       20       Spring/Summer & Correspondence       1,100,000       980,269       12%         20       Spring/Summer & Correspondence       1,100,000       980,269       12%         21       English Language Programs       7,725       -100%         22       Graduate Tuition       50,000       24,800       102%         23       Total Other Tuition Fees       1,278,376       1,125,720       14%         Other Income & External Cost Recoveries       28,000       21,000       33%       26       Facility Rentals       40,500       0%       33%         24       Interest Income       749,268       1,141,762       -34%       34% <td>11</td> <td>Application Fees</td> <td>70,000</td> <td>70,000</td> <td>0%</td>	11	Application Fees	70,000	70,000	0%
14       Technology & Service Fee       673,200       561,000       20%         15       Athletic & Recreation Fee       448,800       452,000       -1%         16       Student Experience Fee       448,800       19,250       79,250       101%         18       Total Regular Student Fees       1,937,250       1,260,250       54%         19       Total Regular Tuition & Student Fees       28,748,223       27,591,774       4%         Other Tuition Fees       28,000       21,000       980,269       12%         20       Spring/Summer & Correspondence       1,100,000       980,269       12%         21       English Language Programs       128,376       0%         22       Graduate Tuition       50,000       24,800       102%         23       Total Other Tuition Fees       1,278,376       1,125,720       14%         Other Income & External Cost Recoveries       28,000       21,000       33%         24       Interest on Late Accounts       30,000       30,000       0%         25       Departmental Support Services       28,000       21,000       33%         24       Interest Income       749,268       1,141,762       -34%         29 <t< td=""><td>12</td><td>Mailroom Fees</td><td>78,000</td><td>78,000</td><td>0%</td></t<>	12	Mailroom Fees	78,000	78,000	0%
15       Athletic & Recreation Fee       448,800       452,000       -1%         16       Student Experience Fee       448,000       17         17       Other Fees       159,250       79,250       101%         18       Total Regular Student Fees       1,937,250       1,260,250       54%         19       Total Regular Tuition & Student Fees       28,748,223       27,591,774       4%         Other Tuition Fees       20       Spring/Summer & Correspondence       1,100,000       980,269       12%         20       Spring/Summer & Correspondence       1,100,000       980,269       12%         21       English Language Programs       7,725       -100%         22       Graduate Tuition       50,000       24,800       102%         23       Total Other Tuition Fees       1,278,376       1,125,720       14%         Other Income & External Cost Recoveries       28,000       21,000       33%         24       Interest on Late Accounts       30,000       30,000       0%         25       Departmental Support Services       28,000       21,000       33%         26       Miscellaneous Revenues       314,413       264,600       19%         29       Aviation	13	Forfeited Fee	60,000	20,000	
16       Student Experience Fee       448,000         17       Other Fees       159,250       79,250       101%         18       Total Regular Student Fees       1,937,250       1,260,250       54%         19       Total Regular Tuition & Student Fees       28,748,223       27,591,774       4%         Other Tuition Fees       20       Spring/Summer & Correspondence       1,100,000       980,269       12%         20       Explish Language Programs       128,376       0%       7,725       -100%         21       English Language Programs       7,725       -100%       22       Graduate Tuition       50,000       24,800       102%         22       Graduate Tuition Fees       1,278,376       1,125,720       14%         Other Income & External Cost Recoveries       28,000       21,000       3%         24       Interest on Late Accounts       30,000       00,000       0%         25       Departmental Support Services       28,000       21,000       3%         26       Facility Rentals       40,500       40,500       0%         27       Interest Income       749,268       1,141,762       -34%         28       Aviation Administration       83,400	14	Technology & Service Fee	673,200	561,000	20%
16       Student Experience Fee       448,000         17       Other Fees       159,250       79,250       101%         18       Total Regular Student Fees       1,937,250       1,260,250       54%         19       Total Regular Tuition & Student Fees       28,748,223       27,591,774       4%         Other Tuition Fees       20       Spring/Summer & Correspondence       1,100,000       980,269       12%         20       Exchange Programs       128,376       0%       7,725       -100%         21       English Language Programs       7,725       -100%       22       Graduate Tuition       50,000       24,800       102%         22       Graduate Tuition Fees       1,278,376       1,125,720       14%         Other Income & External Cost Recoveries       30,000       30,000       0%         24       Interest Income       749,268       1,141,762       -34%         25       Departmental Support Services       28,000       21,000       33%         26       Facility Rentals       40,500       40,500       0%         27       Interest Income       749,268       1,141,762       -34%         28       Miscellaneous Revenues       314,413       264,6	15	Athletic & Recreation Fee	448,800	452,000	-1%
17       Other Fees       159,250       79,250       101%         18       Total Regular Student Fees       1,937,250       1,260,250       54%         19       Total Regular Tuition & Student Fees       28,748,223       27,591,774       4%         Other Tuition Fees       20       Spring/Summer & Correspondence       1,100,000       980,269       12%         21       English Language Programs       128,376       128,376       0%         22       Graduate Tuition       50,000       24,800       102%         23       Total Other Tuition Fees       1,278,376       1,125,720       14%         Other Income & External Cost Recoveries       28,000       21,000       33%         24       Interest on Late Accounts       30,000       0%       25       Departmental Support Services       28,000       21,000       33%         24       Interest Income       749,268       1,141,762       -34%         25       Departmental Support Services       28,000       21,000       33%         26       Facility Rentals       40,500       40,500       40,500       40,500       40,500       40,500       40,500       40,500       40,500       40,500       40,500       40,500 <td< td=""><td>16</td><td>Student Experience Fee</td><td></td><td>,</td><td></td></td<>	16	Student Experience Fee		,	
19         Total Regular Tuition & Student Fees         28,748,223         27,591,774         4%           Other Tuition Fees         20         Spring/Summer & Correspondence         1,100,000         980,269         12%           20         English Language Programs         128,376         128,376         0%           21         English Language Programs         7,725         -100%           22         Graduate Tuition         50,000         24,800         102%           23         Total Other Tuition Fees         1,278,376         1,125,720         14%           Other Income & External Cost Recoveries         28,000         21,000         33%           24         Interest on Late Accounts         30,000         30,000         0%           25         Departmental Support Services         28,000         21,000         33%           26         Facility Rentals         40,500         40,500         0%           27         Interest Income         749,268         1,141,762         -34%           28         Miscellaneous Revenues         314,413         264,600         19%           29         Aviation Administration         83,400         35,000         35,000         61%           30 <td< td=""><td></td><td></td><td></td><td>79,250</td><td>101%</td></td<>				79,250	101%
Other Tuition Fees         1,100,000         980,269         12%           20         Spring/Summer & Correspondence         1,100,000         980,269         12%           21         English Language Programs         128,376         128,376         0%           20         Exchange Programs         7,725         -100%           22         Graduate Tuition         50,000         24,800         102%           23         Total Other Tuition Fees         1,278,376         1,125,720         14%           Other Income & External Cost Recoveries         28,000         21,000         33%           24         Interest on Late Accounts         30,000         30,000         0%           25         Departmental Support Services         28,000         21,000         33%           26         Facility Rentals         40,500         40,500         0%           27         Interest Income         749,268         1,141,762         -34%           28         Miscellaneous Revenues         314,413         264,600         19%           29         Aviation Administration         83,400         35,000         35,000         0%           32         Printing Services         132,000         82,000         6	18	Total Regular Student Fees	1,937,250	1,260,250	54%
20         Spring/Summer & Correspondence         1,100,000         980,269         12%           21         English Language Programs         128,376         128,376         0%           20         Exchange Programs         7,725         -100%           22         Graduate Tuition         50,000         24,800         102%           23         Total Other Tuition Fees         1,278,376         1,125,720         14%           Other Income & External Cost Recoveries         30,000         30,000         0%           24         Interest on Late Accounts         30,000         30,000         0%           25         Departmental Support Services         28,000         21,000         33%           26         Facility Rentals         40,500         40,500         0%           27         Interest Income         749,268         1,141,762         -34%           28         Miscellaneous Revenues         314,413         264,600         19%           29         Aviation Administration         83,400         35,000         35,000         0%           31         Athletics & Recreation         205,500         205,500         0%         32         Printing Services         132,000         82,000	19	Total Regular Tuition & Student Fees	28,748,223	27,591,774	4%
20         Spring/Summer & Correspondence         1,100,000         980,269         12%           21         English Language Programs         128,376         128,376         0%           20         Exchange Programs         7,725         -100%           22         Graduate Tuition         50,000         24,800         102%           23         Total Other Tuition Fees         1,278,376         1,125,720         14%           Other Income & External Cost Recoveries         30,000         30,000         0%           24         Interest on Late Accounts         30,000         30,000         0%           25         Departmental Support Services         28,000         21,000         33%           26         Facility Rentals         40,500         40,500         0%           27         Interest Income         749,268         1,141,762         -34%           28         Miscellaneous Revenues         314,413         264,600         19%           29         Aviation Administration         83,400         35,000         35,000         0%           31         Athletics & Recreation         205,500         205,500         0%         32         Printing Services         132,000         82,000	Other T	uition Fees			
21       English Language Programs       128,376       128,376       0%         20       Exchange Programs       7,725       -100%         22       Graduate Tuition       50,000       24,800       102%         23       Total Other Tuition Fees       1,278,376       1,125,720       14%         Other Income & External Cost Recoveries       1,278,376       1,125,720       14%         Other Income & External Cost Recoveries       30,000       30,000       0%         24       Interest on Late Accounts       30,000       30,000       0%         25       Departmental Support Services       28,000       21,000       33%         26       Facility Rentals       40,500       40,500       0%         27       Interest Income       749,268       1,141,762       -34%         28       Miscellaneous Revenues       314,413       264,600       19%         29       Aviation Administration       83,400       35,000       35,000       0%         31       Athletics & Recreation       205,500       205,500       0%       32,000       61%         33       Total Other Income & External Cost Recoveries       1,618,081       1,820,362       -11%         34<	- · ·		1 100 000	080 260	1.20/
20         Exchange Programs         7,725         -100%           22         Graduate Tuition         50,000         24,800         102%           23         Total Other Tuition Fees         1,278,376         1,125,720         14%           Other Income & External Cost Recoveries         30,000         30,000         0%           24         Interest on Late Accounts         30,000         21,000         33%           26         Facility Rentals         40,500         40,500         0%           27         Interest Income         749,268         1,141,762         -34%           28         Miscellaneous Revenues         314,413         264,600         19%           29         Aviation Administration         83,400         30         0         35,000         35,000         0%           31         Athletics & Recreation         205,500         205,500         0%         32         Printing Services         132,000         82,000         61%           33         Total Other Income & External Cost Recoveries         1,618,081         1,820,362         -11%           34         Total Revenue and External Cost Recoveries         57,639,405         55,860,029         3%           Other Interfund Transfers(Table 1a	-				
22       Graduate Tuition       50,000       24,800       102%         23       Total Other Tuition Fees       1,278,376       1,125,720       14%         Other Income & External Cost Recoveries       30,000       30,000       0%         24       Interest on Late Accounts       30,000       30,000       0%         25       Departmental Support Services       28,000       21,000       33%         26       Facility Rentals       40,500       40,500       0%         27       Interest Income       749,268       1,141,762       -34%         28       Miscellaneous Revenues       314,413       264,600       19%         29       Aviation Administration       83,400       0       0         30       Performance Fees       35,000       35,000       0%         31       Athletics & Recreation       205,500       205,500       0%         32       Printing Services       1,618,081       1,820,362       -11%         33       Total Other Income & External Cost Recoveries       1,618,081       1,820,362       -11%         34       Total Revenue and External Cost Recoveries       57,639,405       55,860,029       3%         Other Interfund Transfers(Table 1		0 0 0	120,370		
23       Total Other Tuition Fees       1,278,376       1,125,720       14%         Other Income & External Cost Recoveries       30,000       30,000       0%         24       Interest on Late Accounts       30,000       21,000       33%         25       Departmental Support Services       28,000       21,000       33%         26       Facility Rentals       40,500       40,500       0%         27       Interest Income       749,268       1,141,762       -34%         28       Miscellaneous Revenues       314,413       264,600       19%         29       Aviation Administration       83,400       35,000       35,000       0%         30       Performance Fees       35,000       35,000       0%       32       Printing Services       132,000       82,000       61%         33       Total Other Income & External Cost Recoveries       1,618,081       1,820,362       -11%         34       Total Revenue and External Cost Recoveries       57,639,405       55,860,029       3%         Other Interfund Transfers(Table 1a line 10)       35       229,000       -100%		0 0	50.000		
Other Income & External Cost Recoveries           24         Interest on Late Accounts         30,000         30,000         0%           25         Departmental Support Services         28,000         21,000         33%           26         Facility Rentals         40,500         40,500         0%           27         Interest Income         749,268         1,141,762         -34%           28         Miscellaneous Revenues         314,413         264,600         19%           29         Aviation Administration         83,400         35,000         35,000         0%           30         Performance Fees         35,000         35,000         0%         314,413         264,600         19%           31         Athletics & Recreation         83,400         35,000         35,000         0%         314,413         264,600         19%           32         Printing Services         35,000         35,000         0%         314,413         264,600         19%           33         Total Other Income & External Cost Recoveries         1,618,081         1,820,362         -11%           34         Total Revenue and External Cost Recoveries         57,639,405         55,860,029         3%           Other Interfu	22	Graduate fution	50,000	24,800	102%
24       Interest on Late Accounts       30,000       30,000       0%         25       Departmental Support Services       28,000       21,000       33%         26       Facility Rentals       40,500       40,500       0%         27       Interest Income       749,268       1,141,762       -34%         28       Miscellaneous Revenues       314,413       264,600       19%         29       Aviation Administration       83,400       0       0         30       Performance Fees       35,000       35,000       0%         31       Athletics & Recreation       205,500       205,500       0%         32       Printing Services       132,000       82,000       61%         33       Total Other Income & External Cost Recoveries       1,618,081       1,820,362       -11%         34       Total Revenue and External Cost Recoveries       57,639,405       55,860,029       3%         Other Interfund Transfers(Table 1a line 10)       35       229,000       -100%	23	Total Other Tuition Fees	1,278,376	1,125,720	14%
25       Departmental Support Services       28,000       21,000       33%         26       Facility Rentals       40,500       40,500       0%         27       Interest Income       749,268       1,141,762       -34%         28       Miscellaneous Revenues       314,413       264,600       19%         29       Aviation Administration       83,400       35,000       35,000       0%         30       Performance Fees       35,000       35,000       0%       314,413       264,600       19%         30       Performance Fees       35,000       35,000       0%       35,000       0%         31       Athletics & Recreation       205,500       205,500       0%       32       0%         32       Printing Services       132,000       82,000       61%         33       Total Other Income & External Cost Recoveries       1,618,081       1,820,362       -11%         34       Total Revenue and External Cost Recoveries       57,639,405       55,860,029       3%         Other Interfund Transfers(Table 1a line 10)       35       229,000       -100%	Other In	come & External Cost Recoveries			
25       Departmental Support Services       28,000       21,000       33%         26       Facility Rentals       40,500       40,500       0%         27       Interest Income       749,268       1,141,762       -34%         28       Miscellaneous Revenues       314,413       264,600       19%         29       Aviation Administration       83,400       0       0         30       Performance Fees       35,000       35,000       0%         31       Athletics & Recreation       205,500       205,500       0%         32       Printing Services       132,000       82,000       61%         33       Total Other Income & External Cost Recoveries       1,618,081       1,820,362       -11%         34       Total Revenue and External Cost Recoveries       57,639,405       55,860,029       3%         Other Interfund Transfers(Table 1a line 10)       35       Bequest to offset financial aid costs       229,000       -100%	24	Interest on Late Accounts	30,000	30,000	0%
26       Facility Rentals       40,500       40,500       0%         27       Interest Income       749,268       1,141,762       -34%         28       Miscellaneous Revenues       314,413       264,600       19%         29       Aviation Administration       83,400       35,000       35,000       0%         30       Performance Fees       35,000       35,000       0%         31       Athletics & Recreation       205,500       205,500       0%         32       Printing Services       132,000       82,000       61%         33       Total Other Income & External Cost Recoveries       1,618,081       1,820,362       -11%         34       Total Revenue and External Cost Recoveries       57,639,405       55,860,029       3%         Other Interfund Transfers(Table 1a line 10)       35       Bequest to offset financial aid costs       229,000       -100%	25				33%
27       Interest Income       749,268       1,141,762       -34%         28       Miscellaneous Revenues       314,413       264,600       19%         29       Aviation Administration       83,400       30       19%         30       Performance Fees       35,000       35,000       0%         31       Athletics & Recreation       205,500       205,500       0%         32       Printing Services       132,000       82,000       61%         33       Total Other Income & External Cost Recoveries       1,618,081       1,820,362       -11%         34       Total Revenue and External Cost Recoveries       57,639,405       55,860,029       3%         Other Interfund Transfers(Table 1a line 10)       35       Bequest to offset financial aid costs       229,000       -100%					0%
28       Miscellaneous Revenues       314,413       264,600       19%         29       Aviation Administration       83,400       30       35,000       35,000       0%         30       Performance Fees       35,000       35,000       0%       35,000       0%         31       Athletics & Recreation       205,500       205,500       0%       32         32       Printing Services       132,000       82,000       61%         33       Total Other Income & External Cost Recoveries       1,618,081       1,820,362       -11%         34       Total Revenue and External Cost Recoveries       57,639,405       55,860,029       3%         Other Interfund Transfers(Table 1a line 10)       35       Bequest to offset financial aid costs       229,000       -100%					-34%
29       Aviation Administration       83,400         30       Performance Fees       35,000       35,000       0%         31       Athletics & Recreation       205,500       205,500       0%         32       Printing Services       132,000       82,000       61%         33       Total Other Income & External Cost Recoveries       1,618,081       1,820,362       -11%         34       Total Revenue and External Cost Recoveries       57,639,405       55,860,029       3%         Other Interfund Transfers(Table 1a line 10)       35       Bequest to offset financial aid costs       229,000       -100%				, ,	19%
30       Performance Fees       35,000       35,000       0%         31       Athletics & Recreation       205,500       205,500       0%         32       Printing Services       132,000       82,000       61%         33       Total Other Income & External Cost Recoveries       1,618,081       1,820,362       -11%         34       Total Revenue and External Cost Recoveries       57,639,405       55,860,029       3%         Other Interfund Transfers(Table 1a line 10)       35       Bequest to offset financial aid costs       229,000       -100%					
31       Athletics & Recreation       205,500       205,500       0%         32       Printing Services       132,000       82,000       61%         33       Total Other Income & External Cost Recoveries       1,618,081       1,820,362       -11%         34       Total Revenue and External Cost Recoveries       57,639,405       55,860,029       3%         Other Interfund Transfers(Table 1a line 10)       35       Bequest to offset financial aid costs       229,000       -100%				35.000	0%
32Printing Services132,00082,00061%33Total Other Income & External Cost Recoveries1,618,0811,820,362-11%34Total Revenue and External Cost Recoveries57,639,40555,860,0293%Other Interfund Transfers(Table 1a line 10)35Bequest to offset financial aid costs229,000-100%				,	
34 Total Revenue and External Cost Recoveries       57,639,405       55,860,029       3%         Other Interfund Transfers(Table 1a line 10)       35       Bequest to offset financial aid costs       229,000       -100%				,	61%
Other Interfund Transfers(Table 1a line 10)         35       Bequest to offset financial aid costs         229,000       -100%	33	Total Other Income & External Cost Recoveries	1,618,081	1,820,362	-11%
35 Bequest to offset financial aid costs 229,000 -100%	34	Total Revenue and External Cost Recoveries	57,639,405	55,860,029	3%
	Other In	terfund Transfers(Table 1a line 10)			
	35	Bequest to offset financial aid costs		229,000	-100%
30 Total - One-time/Short-term funding 229,000 -100%					
	30	iotai - One-time/Short-term tuñding		229,000	-100%

# Mount Allison University Ancillary Operations Fund Schedule of Revenues and Expenditures 2025-2026

Table 2.a

2025-2					
Con	ferences	(1) Budget 25-26	(2) Budget 24-25	(3) Projection 23-24	(4) Actual 22-23
Reven	ue				
1	Fees, Rentals & Other Income	938	684	897	952
Expen	ditures				
2	Salaries, Wages & Benefits	248	259	284	236
3	Supplies & Materials	29	27	35	65
4	Contracted Services	310	211	387	378
5	Other Expenditures	11	11	11	13
6	Total Expenditures	598	508	717	692
7	Net Internal Cost Recoveries	340	176	176	260
8	Total Net Expenditures	938	684	893	952
9	Surplus (Deficit)			4	

Universit	V ROO	ketora
Universit		NSIDIE

Reven	ue				
1	Sales	1,038	1,183	999	1,058
2	Cost of Goods Sold	759	857	747	786
3	Gross Profit	279	326	252	272
4	Other Income			26	
5	Gross Profit & Other Income	279	326	278	299
Expen	ditures				
6	Salaries & Benefits	158	191	192	205
7	Supplies & Materials	66	61	56	67
8	Other Expenditures	26	39	40	58
9	Total Direct Bookstore Expenditures	250	291	288	330
10	Net Internal Cost Recoveries	29	35	14	40
11	Total Net Expenses	279	326	302	370
12	Interfund Transfers				
13	Total Expenses and Transfers	279	326	302	370
14	Surplus (Deficit)			(24)	(71)

Mount Allison University Ancillary Operations Budgets Schedule of Revenues and Expenditures 2025-2026

Deel		(1)	(2)	(3)	(4)
Res	dences	Budget 25-26	Budget 24-25	Projection 23-24	Actual 22-23
Reven	ue & Other Sources of Funds				
1	Residence Fees	7,462	7,233	7,593	6,501
2	Meal Plan Fees	5,238	5,104	5,548	5,020
3	Other Student Fees	765	715	697	640
4	Government Grant	162		162	
5	Other Income	103	97	122	595
6	Total Revenue & Other Income	13,730	13,149	14,122	12,756
Funds	to be Expended:				
7	Salaries, Wages & Benefits	2,889	2,617	2,662	2,303
8	Supplies & Materials	251	263	264	395
9	Contracted Services	4,082	4,015	4,250	4,575
10	Equipment	733	601	601	485
11	Utilities	1,491	1,362	1,191	1,288
12	Alterations and Renovations	2,289	2,182	3,611	2,814
13	Other Expenses	251	263	664	1,016
14	Provision for Revenue Shortfall	406	393		
15	Emergency Reserve	250	228	228	
16	Total Direct Ancillary Expenditures	12,642	11,924	13,471	12,876
17	Net Internal Cost Recoveries & Transfers	1,088	1,225	651	120
18	Total Net Expenditures and Transfers Out	13,730	13,149	14,122	12,756
19	Surplus (Deficit)				

#### Mount Allison University

Ancillary Operations Budgets Schedule of Student Fees and Other Income 2025-2026

	(1) # Students 25-26	(2) Rate 25-26	(3) Budget 25-26	(4) # Students 24-25	(5) Rate 24-25	(6) Budget 24-25
Residence Revenue						
1 Single Private Ensuite	123	10,380	1,276,681	130	9,885	1,285,083
2 Single Shared Ensuite	332	9,389	3,116,993	302	8,941	2,700,321
3 Super Single		8,187		46	7,072	325,297
4 Single Room	157	8,257	1,296,312	154	7,864	1,210,992
5 Double Ensuite	140	7,425	1,039,536	140	7,072	990,034
6 Double Room	113	6,550	740,101	87	6,238	542,678
7 Triple	12	5,449	65,388	12	5,189	62,270
8 MASSIE Fall	9	3,275	29,475	10	3,119	31,190
9 MASSIE Winter						
10 Allowance for Withdrawls			(102,082)		_	85,068
	886		7,462,404	881		7,232,933
11 Forfeited Deposits		_			_	49,000
12 Total Residence Revenue			7,564,485			7,281,933
Other Student Fees						
13 Application Fees	500	50	25,000	560	50	28,000
14 Other Fees (Full Year)	868	764	663,499	871	728	633,953
15 MASSIE Fall	9	382	3,440	10	364	3,640
16 Fees Forfeited		-	73,000		_	0
17 Total Services Fee Revenue			764,939	881		665,593
Meal Plan Revenue						
18 7 Day Plan (Unlimited)	845	6,091	5,147,206	848	5,801	4,919,248
19 10 meals/week	48	3,878	186,148	48	3,693	177,264
20 Off Campus - 100 meal plan		1,457		40	1,457	58,280
21 MASSIE Fall Program		3,046	27,411	10	2,901	29,010
22 MASSIE Winter Program						
23 Withdrawals	40	3,046	(121,827)	40	-2,000	-80,000
24 Total Meal Plan Revenue	0		5,238,938	986		5,103,802
25 Total Student Fees		-	13,568,362		-	13,051,328

Table 2.c

MOUN Endov Schec 2025-2	Table 3.a		
		(1)	(2)
		Budget 25-26	Budget 24-25
Eurod	Available to be Expanded:		
Fund	s Available to be Expended:		
1	Spending allocation	10,033,351	9,687,366
2	Trust income	343,500	291,100
3	Total Funds Available to be Expended	10,376,851	9,978,466
Funds	s to be Expended:		
1	Foculty of Arto	477 764	454 749
45	Faculty of Arts Faculty of Social Sciences	477,764 262,586	454,748 244,699
6	Faculty of Science	160,638	158,668
7	Other academic support	2,294,040	2,254,847
	-		
8	Total academic departments	3,195,028	3,112,962
9	Library	522,974	516,579
10	Capital Projects	435,934	430,586
11	Owens Art Gallery	53,157	52,506
12	Financial Aid and Awards	4,424,599	4,260,685
13	Accessibility and Student Wellness	337,214	333,007
14	Experiential Learning and Student Life	310,520	303,699
15	University Advancement	562,000	562,000
16	Unrestricted	488,264	359,885
17	Other _	47,160	46,557
18	Total other budgets	7,181,823	6,865,504
19	Total Planned Expenditures	10,376,851	9,978,466

MOUNT ALLISON UNIVERSITY Endowment Fund Schedule of Academic Spending Allocations 2025-2026

Table 3.b

	(1)	(2)
	Budget 25-26	Budget 24-25
Spending Allocations:		
1 Canadian Studies	112,733	111,437
2 English	1,555	1,536
3 Fine Arts	192,817	173,117
4 History	38,842	38,365
5 Music	106,883	105,573
6 Philosophy	8,083	7,984
7 Religious Studies	16,850	16,736
8 Total - Faculty of Arts	477,764	454,747
9 Centre for Business Studies	51,589	48,663
10 Economics	11,231	11,094
11 Geography & Environment	5,708	5,638
12 Philosophy, Politics, and Economics	194,057	179,303
13 Total - Faculty of Social Sciences	262,586	244,698
14 Biology	55,272	54,594
15 Chemistry/Biochemistry	65,832	65,025
16 Math & CS	1,610	1,590
17 Sciences	37,924	37,459
18 Total - Faculty of Science	160,638	158,668
19 Faculty Enrichment Funds	360,129	356,746
20 Purdy Crawford Teaching Centre	298,215	294,558
21 Lecturers and Visiting Speakers	89,689	88,589
22 Academic Chairs and Salaries	597,318	576,366
23 McCain Fellowships	240,879	237,920
24 Marjorie Young Bell Support	380,000	380,000
25 Undergraduate Research Fellowships	208,738	203,056
26 Teaching Equipment	119,073	117,612
27 Total - Other Academic Support	2,294,040	2,254,848
28 Total Academic Spending Allocations	3,195,028	3,112,962

Г

MOUNT ALLISON UNIVERSITY Special Program Operating Fund Schedule of Funds Available & Funds to be Expended 2025-2026

Univo	rsity Advancement	(1)	(2)	(3)	(4)
Onive		Budget 24-25	Budget 24-25	Projection 24-25	Actuals 23-24
Reven	ue & Interfund Transfers				
1	From Operating Fund For Fundraising	1,312	1,288	1,288	1,254
2	From Operating Fund For Marketing/Communications	1,066	1,042	1,042	1008
3	From Endowment Fund	562	562	0	562
4	From Special Purpose Fund & Interfunds	90	90	434	-273
5	Revenue	25	25	234	227
6	Total Revenue and Transfers	3,055	3,007	2,998	2,778
Expen	ditures				
7	Salaries & Benefits	2,083	2,035	1,884	1,887
8	Supplies & Materials	228	228	230	223
9	Contracted Services	612	612	653	534
10	Equipment & Maintenance	15	15	29	1
11	Travel	102	102	116	98
12	Other Expenses	15	15	10	13
13	Total Expenditures	3,055	3,007	2,922	2,756
14	Net Internal Cost Recoveries & Interfunds			76	22
15	Total Net Expenditures	3,055	3,007	2,998	2,778
16	Surplus(deficit)	-	-	-	-

MOUNT ALLISON UNIVERSITY Schedule of Ancillary Fees 2025-2026

	2024-25	2025-26	\$ Increase	% Increase
Accommodation				
Single private ensuite	9,885	10,380	494	5%
Single shared ensuite	8,941	9,389	447	5%
Super single	8,300	8,715	415	5%
Single	7,864	8,257	393	5%
Double private ensuite	7,072	7,425	354	5%
Double shared ensuite	7,072	7,425	354	5%
Double	6,238	6,550	312	5%
Triple private ensuite	5,784	6,074	289	5%
Triple	5,189	5,449	259	5%
Dining Hall				
Unlimited meal plan (includes \$100 Mountie Money)	5,801	6,091	290	5%
Ten meals/week plan (Charlotte House)	3,693	3,878	185	5%
Services Fee				
High speed internet, laundry, mini-fridge	728	764	36	5%
Total Residence Fees				
Single private ensuite / unlimited meal plan / services	16,415	17,235	820	5%
Single shared ensuite / unlimited meal plan / services	15,471	16,244	773	5%
Single / unlimited meal plan / services	14,393	15,113	719	5%
Double shared ensuite / unlimited meal plan / services	13,601	14,281	680	5%
Double / unlimited meal plan / services	12,767	13,405	638	5%
Triple ensuite / unlimited meal plan / services	12,314	12,929	615	5%
Triple / unlimited meal plan / services	11,719	12,304	585	5%

#### MOUNT ALLISON UNIVERSITY

Academic Staffing Supported by Operating Budget

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Tenured / Tenure Track											
Faculty	128.5	126.5	124.5	121.5	123.5	121	124	123	127	127.5	129
Librarians	7	7	6	7	6	6	6	5	5	5	5
Terms	1	1	6.5	4	5	8	8.5	12	10	10.5	12
Sessionals	2	7	5	4	4	6	6.5	4	4.5	5	6
Instructors	4	3	2	4	3	2	2	3	4	4	5
Post-Docs <sup>1</sup>								4	3	3	3
Stipends <sup>2</sup>	88.5	67	81	80	84	90.5	87	85	99	112	99
Other <sup>3</sup>	5	5	5	5	4	4	5	4	4	4	4

<sup>1</sup>Reporting of teaching post-docs began in 2022-23. Previously, positions funded from non-operating sources were excluded.

<sup>2</sup> Does not include stipends for Spring/Summer or Correspondence

<sup>3</sup> Other includes Deans, Director of the RJCBS and University Librarian

#### INT ALLISON UNIVERSITY oing Administrative & Support Positions (FTEs) rating & University Advancement

An	pen	dix	

	2025-26			2024-25 2023-24					2022-23			2021-22			2019-20			
	<b>T</b>		<b>0</b>	<b>T</b>		<b>0</b>	<b>T</b>		<b>A</b>	<b>T</b>		<b>0</b>	<b>T</b>		0	<b>T</b>		<b>.</b>
	Total	Ancillary <sup>1</sup>	Operating	Total	Ancillary <sup>1</sup>	Operating	Total	Ancillary <sup>1</sup>	Operating	Total	Ancillary	Operating	Total	Ancillary <sup>1</sup>	Operating	Total	Ancillary <sup>1</sup>	Operating
Faculty of Arts	11.1		11.1	11.1		11.1	11.1		11.1	11.1		11.1	11.1		11.1	10.9		10.9
Faculty of Social Sciences	5.5		5.5	5.5		5.5	5.5		5.5	5.5		5.5	5.0		5.0	5.0		5.0
Faculty of Science	22.4		22.4	22.9		22.9	22.6		22.6	22.4		22.4	20.7		20.7	19.9		19.9
Library Support Staff	13.6		13.6	13.6		13.6	13.6		13.6	13.6		13.6	13.6		13.6	13.6		13.6
Dean's Office	4.0		4.0	3.0		3.0	3		3.0	3		3.0	1.5		1.5	1.0		1.0
Research Development Office	2.0		2.0	2.0		2.0	2		2.0	2		2.0	1.5		1.5	1.0		1.0
Total Academic Support <sup>3</sup>	58.6		58.6	58.1		58.1	57.8		57.8	57.6		57.6	53.4		53.4	51.3		51.3
· • • • • • • • • • • • • • • • • • • •	00.0		00.0	00.1		00.1	01.0		07.0	01.0		01.0	00.1		00.1	01.0		01.0
Administrative Services																		
& Departmental Support Services	6.0	2.8	3.2	7.0	3.7	3.3	7	4	3.0	7	4	3.0	6.8	3.6	3.2	8.7	4.5	4.2
Computing Services	21.2	1.0	20.2	20.2	1.0	19.2	20.2	4	19.2	20.2	4	19.2	20.2	1.0	19.2	20.2	4.5	19.2
University Advancement	21.2	1.0	21.3	21.3	1.0	21.3	21.3		21.3	21.3		21.3	21.3	1.0	21.3	18.5	1.0	18.5
Facilities Management	21.0		-	21.0		21.0	21.0		21.0	21.0		21.5	21.0		21.0	10.0		10.0
- Supervisor & Office Staff	12.0	5.0	7.0	12.0	6.0	6.0	11	5	6.0	11	5	6.0	11.0	5.0	6.0	12.0	5.6	6.4
Superviser a envise stan	12.0	0.0	-	12.0	0.0	-		0	-		0	-	11.0	0.0	0.0	12.0	0.0	0.1
Financial Service & Purchasing	15.0	6.4	8.6	14.0	5.4	8.6	14	5.4	8.6	14	5.4	8.6	13.6	4.6	9.0	12.8	4.2	8.6
Health Center	1.4		1.4	1.4		1.4	1.4		1.4	1.4		1.4	1.4		1.4	1.4		1.4
People & Culture	7.5	0.4	7.1	7.5	0.4	7.1	7.5	0.4	7.1	6.5	0.4	6.1	6.5	0.4	6.1	5.5	0.4	5.1
Owens Art Gallery	3.0		3.0	3.0		3.0	3		3.0	3		3.0	3.0		3.0	3.0		3.0
Physical Recreation & Athletics	6.5		6.5	6.6		6.6	6.4		6.4	5.4		5.4	5.4		5.4	5.4		5.4
Senior Administration & Board	6.5	0.3	6.2	6.5	0.3	6.2	6.5	0.3	6.2	6.5	0.3	6.2	6.5	0.3	6.2	6.5	0.3	6.2
Registrar's Office	23.0	1.9	21.1	22.0	1.9	20.1	21	0.9	20.1	21	0.9	20.1	21.0	0.9	20.1	20.3	0.9	19.4
International Affairs	2.0		2.0	2.0		2.0	2		2.0	2		2.0	2.0		2.0	2.0		2.0
Student Affairs	13.2	3.4	9.8	12.4	2.4	10.0	10.7	2.4	8.3	10.2	2.4	7.8	9.0	1.9	7.1	7.2	1.9	5.3
Other <sup>2</sup>	1.7		1.7	1.7		1.7	1.7		1.7	1.7		1.7	1.3		1.3	2.3		2.3
Total Non-Teaching Departments	140.3	21.2	119.1	137.6	21.1	116.5	133.7	19.4	114.3	131.2	19.4	111.8	129.0	17.7	111.3	125.7	18.7	107.0
Total	198.9	21.2	177.7	195.7	21.1	174.6	191.5	19.4	172.1	188.8	19.4	169.4	182.4	17.7	164.7	177.0	18.7	158.3

<sup>1</sup> Ancillary and Endowment Funds pay for services received from General Operating. FTE counts are based on allocations.
<sup>2</sup> Other includes Chaplain, MAFA Office, Harrasment Advisor, Performing Arts Series Coordinator and PCTC position supported by operating.

<sup>3</sup> Does not include research assistants for CRCs
 <sup>4</sup> The 2020-21 budget was not approved until November 2020 and comparable data is not available.
 <sup>5</sup> Dean's Office includes two admin assistants, New program coordinator, aviation coordinator

#### **Maritime Provinces Higher Education Commission**

#### Table A: Undergraduate Arts and Sciences Full-time<sup>1</sup> Tuition Fees and Provincial Tuition Rebates/Bursaries 2024-2025

		Undergra	duate Arts			Provincial Tuition			
	Canadian Students Full- time Tuition Fees \$	Percent change from 2023-2024	International Students Full- time Tuition Fees \$	Percent change from 2023-2024	Canadian Students Full- time Tuition Fees \$	Percent change from 2023-2024	International Students Full- time Tuition Fees \$	Percent change from 2023-2024	Rebates/Bursaries
New Brunswick									
Mount Allison University	10,320	3.05%	20,810	2.97%	10,320	3.05%	20,810	2.97%	
St. Thomas University	8,611	4.00%	19,354	4.00%	n/a	n/a	n/a	n/a	Renewed Tuition Bursary <sup>2</sup>
Université de Moncton	8,029	3.00%	14,714	3.00%	8,029	3.00%	14,714	3.00%	Renewed Tultion Bursary
University of New Brunswick	8,504	4.00%	19,627	2.50%	8,545	4.50%	19,627	2.50%	
Nova Scotia									
Acadia University <sup>5</sup>	10,255	2.00%	22,832	9.00%	10,255	2.00%	22,832	9.00%	
Atlantic School of Theology <sup>6</sup>	8,300	n/a	17,720	n/a	n/a	n/a	n/a	n/a	
Cape Breton University	9,225	1.99%	19,875	9.87%	9,225	1.99%	19,875	9.87%	
Dalhousie University	9,030	2.00%	33,814	6.00%	10,245	2.00%	33,814	6.00%	Nova Scotia University
Mount Saint Vincent University	9,106	2.00%	19,462	9.00%	9,558	2.00%	19,914	8.83%	Student Bursary Program
NSCAD University <sup>5</sup>	9,772	2.00%	23,382	9.00%	n/a	n/a	n/a	n/a	(Full-time) <sup>3</sup>
Saint Mary's University	9,070	2.02%	24,380	8.99%	9,750	1.99%	26,090	8.98%	\$1,283
St. Francis Xavier University	10,135	1.98%	21,665	9.00%	10,135	1.98%	21,665	9.00%	
University of King's College	9,030	2.00%	33,814	6.00%	10,245	2.00%	33,814	6.00%	
Université Sainte-Anne	8,939	2.00%	15,715	8.94%	10,263	2.00%	15,715	8.94%	
Prince Edward Island									
University of Prince Edward Island	7,170	5.01%	15,580	5.00%	7,170	5.01%	15,580	5.00%	George Coles Bursary \$3,200; Island Advantage Bursary <sup>4</sup>

Source: Data provided by the institutions. Tuition fees are unadjusted and unweighted. All fees are rounded to the nearest dollar.

Note: The tuition fees presented are for students enrolling in a program for the first time in 2024-2025. Some universities offer reduced tuition to continuing students that meet certain criteria.

n/a: not applicable

1 Full-time is defined as full course load.

2 The Renewed Tuition Bursary provides financial assistance to those in need. The following link provides more program details including eligibility criteria:

https://www2.snb.ca/content/snb/en/services/services\_renderer.201496.Renewed\_Tuition\_Bursary.html These are not deducted from the tuition fees as presented. Tuition fees vary by program.

3 Nova Scotia offers students who are residents of the province a credit rebate as per the Nova Scotia University Student Bursary Program. The following link provides more details on the program: https://novascotia.ca/university-student-bursary/These rebates are not deducted from the tuition fees as presented.

4 Prince Edward Island offers resident students the \$3,200 George Coles Bursary (annual). Island Advantage Bursary: Low and middle-income Islanders can access needs-based support on top of the other bursaries. These bursary awards are not deducted from the tuition fees as presented.

5 The fees presented for Canadian students are for residents of Nova Scotia. Out-of-province Canadian students pay higher fees.

6 The Atlantic School of Theology launched a new undergraduate program in 2024.

